

# Mastering E-Commerce: Leveraging Category Nuances to Unlock Growth

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### EXECUTIVE SUMMARY

Why read this report?

## INTRODUCTION

Key findings E-commerce opportunities Retailers and brands must sharpen their e-commerce strategies to drive growth Uncovering e-commerce opportunities across categories will require different playbooks

# BEAUTY AND PERSONAL CARE: PERSONALISATION BOOSTS E-COMMERCE

Beauty e-commerce continues to be boosted by personalisation efforts Mexico-based Perfumerica grows market share through online sales and personalisation Beauty and personal care should continue to leverage personalisation to grow e-commerce

## CONSUMER HEALTH: REGULATION COMPLICATES ONLINE UPTAKE

Consumer health products sold online differ starkly by country, due to regulations Amazon remains the clear leader in consumer health e-commerce Naver finds success with popular brand stores, frictionless payment and livestreaming Raia Drogasil dramatically expands by offering consumers a comprehensive health platform Regulations will guide e-commerce penetration, but opportunities exist to push growth

#### FOOD: HIGH INFLATION BOOSTS ONLINE VALUE GROWTH

Inflation pushes value sales even higher following pandemic-related surge Staple foods and dairy record the highest sales, with inflation key US-based Little Spoon builds on DTC success by adding food for 4-7 year-olds Snacks, and cooking ingredients and meals also grow as prices rise HelloFresh deal with Cigna increases incentive to turn online Reputation as a place to save money will continue to boost online channel

#### SOFT DRINKS: HIGHER PRICING AND FUNCTIONAL FORMATS FUEL E-COMMERCE GROWTH

Surging global soft drinks e-commerce value sales in 2023, driven by higher US prices Price rises, package mix and premium category preferences drive value performance Multipack options online are shrinking in size, further driving RSP per litre Advanced hydration and powder mix format grow across global drinks e-commerce Drinks via e-commerce is hard to scale, but format, function and loyalty are key

#### CONCLUSION

Recommendations for growth Evolution of e-commerce Questions we are asking

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